

LDF

Local Development Framework

Core Strategy: Implementation and Monitoring of Policies

**A Supporting Document to the Hackney Local
Development Framework Core Strategy
Development Plan Document Submission**

October 2009



Executive summary

This supporting document provides a monitoring and delivery framework to demonstrate how the Council will achieve the strategic visions and objectives set out in the Core Strategy Development Plan Document (DPD) through working in partnerships, making use of planning resources and effective monitoring of the policy performance.

The report is divided into two sections. Section one introduced the purpose of the report and how to use it in conjunction with the Core Strategy, Annual Monitoring Report (AMR), Infrastructure Study Report and Sustainability Appraisal (SA). In addition, this part also elaborates the supporting texts in the Core Strategy, which set out an overview of how each of the policies will be implemented on the provision of infrastructure relevant to the delivery of that policy. Section two includes a monitoring table, which details how each policy will be measured by different types of indicators in delivering the Core Strategy.

The monitoring table in Section 2 shows that Chapter 4 - Delivering Sustainable Growth plays a vital role in providing a spatial picture of what, where, when and how the developments will take place in the borough. All of the indicators used to monitor the policies in this chapter also appear in the rest of the chapters, most frequently in Chapter 6 - A Dynamic and Creative Economy and Chapter 7 – Delivering Better Homes.

The table in Section 3 also displays the Core Strategy policies that have significant positive and/or negative SA effects in terms of economic, social and environmental aspects. Therefore, the relevant indicators will measure the performance of each policy against its target. This is to ensure the significant positive impacts will be maintained and the significant negative impacts will be mitigated through effective measures in the future.

Section 1: Introduction

PPS12 (2008) sets out the requirement for a core strategy to make “clear arrangements for managing and monitoring the delivery of the strategy.” The purpose of this arrangement is to help the Council to understand the wider social, environmental and economic issues affecting the borough, and to identify trends in the future. In addition, the monitoring process also helps to:

- Assess whether Hackney planning policies are achieving what they set out ‘to do’
- Flag up any policies that are having any unintended consequences
- Make sure that the context and assumptions behind the policies are still relevant; and
- Identify any need to reassess policies where appropriate

This report aims to show how the vision and strategic objectives for Hackney Core Strategy will be delivered by what, where, when and whom through identifying a range of key targets and indicators against which the performance of each policy will be assessed.

The indicators are derived from the following sources:

- Core Output Indicators from Government (July 2008)
- Contextual Indicators or National Indicators
- Significant Effect Indicators from the Sustainability Appraisal
- Local Indicators

The Council has identified the aims and objectives for the borough over the next 15 years. In order to ensure the successful delivery of the Council’s ambition, the implementation of the Core Strategy will be achieved in a number of delivery mechanisms.

To achieve the Council’s corporate visions and objectives, the Core Strategy policies cannot be implemented alone but will rely on the strategic partnerships with other partners including government agencies, the Great London Authority (GLA), Transport for London (TfL), infrastructure providers, the development industry, and the voluntary and community sector. Partnership working is one of the rationales behind spatial planning. This will bring together all other interest groups and integrate policies and programmes that will influence place shaping. The detailed information of time schedule for some major schemes in the strategic growth locations is set out in the Appendix 1 and the infrastructure report, which is available on the Council’s website.

Team Hackney is Hackney’s local strategic partnership (LSP) which brings together the Council and other partners who aim to deliver the goals of the Hackney’s Sustainable Community Strategy (SCS) for the next 10 years. The Local Area Agreement (LAA) is based on the priorities of, and acts as the delivery plan for the SCS. The Core Strategy plays a significant role in helping achieve the outcomes identified in the delivery plan (Local Area Agreement) for the Sustainable Community Strategy (SCS). Appendix 4 shows the

relationship between Core Strategy Objectives and policies and objectives and outcomes set in the SCS.

In the Core Strategy Development Plan Document, at the end of each policy, an Implementation and Monitoring section sets out a list of elements to provide an overview of policy implementation and monitoring. For example, Policy 9 Investing In Education mentioned using planning obligations, and other suitable mechanisms, where appropriate, to secure funding for schools as a result of new development in Hackney and in particular the growth areas. Based on this structure, the monitoring table in this report provide a robust framework to demonstrate how the policies are measured via various indicators, targets and resources.

The Council monitors these indicators through the Annual Monitoring Report and, where possible, links them to existing planning policies and the assessment of Sustainability Appraisal. The Annual Monitoring Report is available at: <http://www.hackney.gov.uk/ep-planning-policy-amr.htm> One indicator may relate to several policies across different chapters, which provides an overview of the linkage and consistency of policies in the Core Strategy. In addition, the table in section 3 also addresses the significant SA positive and/or negative impacts in relation to the policies. This is to relate the Core Strategy Policies and their performance with the SA monitoring framework to reflect the appraisal of the SA objectives and targets, which the policies help to deliver to promote sustainable development.

Section 2: Monitoring Table

Policy	Indicator 1	NI	Target
3 City Fringe:Shoreditch	Self-reported measure of people's overall health and wellbeing (NI 119)	Y	This is owned by the PCT and collected by the same survey as NI5
7 Working With Infrastructure Partners	Self-reported measure of people's overall health and wellbeing (NI 119)	Y	This is owned by the PCT and collected by the same survey as NI5
29 Resource Efficiency and Reducing Carbon Dioxide Emissions	(a) No. of units connected to district heating schemes (b) No. of district heating schemes installed (Local)		Year-on-year increase
5 Hackney Wick New Community	Access to services and facilities by public transport, walking and cycling (NI175)	Y	No data available for out-turn so not possible to set targets. TfL responsible for providing the data, but neither we nor the Hub has received any
6 Transport	Access to services and facilities by public transport, walking and cycling (NI175)	Y	No data available for out-turn so not possible to set targets. TfL responsible for providing the data, but neither we nor the Hub has received any
11 Health Investment and Infrastructure	Access to services and facilities by public transport, walking and cycling (NI175)	Y	No data available for out-turn so not possible to set targets. TfL responsible for providing the data, but neither we nor the Hub has received any

Policy	Indicator 1	NI	Target
33 Promoting Sustainable Transport	Access to services and facilities by public transport, walking and cycling (NI175)	Y	No data available for out-turn so not possible to set targets. TfL responsible for providing the data, but neither we nor the Hub has received any
11 Health Investment and Infrastructure	All age all cause mortality rate : Males and Females (NI120a and NI120b)	Y	a)754 b) 458; a) 738 b) 447: figures are per 100,000 of population
29 Resource Efficiency and Reducing Carbon Dioxide Emissions	All major development rated against Code for Sustainable Homes (residential) or BREEAM (non-residential) and contribute to national target of zero carbon homes by 2016 (Local)		100% of development
30 Low Carbon Energy, Renewable Technologies and District Heating	All major development rated against Code for Sustainable Homes (residential) or BREEAM (non-residential) and contribute to national target of zero carbon homes by 2016 (Local)		100% of development
30 Low Carbon Energy, Renewable Technologies and District Heating	Average environmental performance of housing in the borough under Home Energy Conservation Act 1995 (HECA) – only applies to social housing (Local)		30% improvement over the period 1995-2010
11 Health Investment and Infrastructure	Average number of residents per GP in Hackney (Local)		1 GP for every 1700 population (target for all north london boroughs - see infrastructure study p80)
18 Promoting Employment Land	Employment land available – by type (Core BD3)		no target - figure in Ha will be variable each year (see Core Indicators update 2-2008)
5 Hackney Wick New Community	Employment structure of Hackney (contextual)		contextual
31 Flood Risk	Flood and coastal erosion risk management (NI189)	Y	100%

Policy	Indicator 1	NI	Target
26 Open Space Network	Gains and losses of open spaces or enhancement of (including in areas of identified deficiency) (Local)		no net loss in Ha in terms of open space - report on areas of enhancement in AMR
24 Design	Housing Quality – Building for Life Assessments (Core H6)		no target - report on the number of schemes achieving 'poor', 'average' 'good', and 'very good' each year in the AMR
27 Biodiversity	Improved local biodiversity – proportion of local sites where positive conservation management has been or is being implemented (NI 197)	Y	09/10 target 75% ; 10/11 target 70%
28 Water and Waterways	Increase and enhancement of "buffer strip" along the waterways (Local)		No target. Assessment of development along waterways will be ongoing and outlined within AMR.
24 Design	Increase the number of Hackney Design Award winners (Local)		Increase in number of development that are awarded Design excellence
10 Lifelong Learning	Learners achieving a Level 1 (literacy) Entry Level 3 (numeracy) (NI161 and NI162)	Y	No target set. Owned by team hackney, not sure why figures are not available
7 Working With Infrastructure Partners	Measuring the implementation of infrastructure assessment document		A monitoring framework is under development - will be assessed as part of the AMR.
1 Growth Locations	Net Change (m2) A1, B1 and D1, D2 development in the Town Centres, and Local Shopping Centres and rest of the Borough (Local)		dependent on town centre healthchecks information. Need to promote and ensure an acceptable mix of uses, primarily A1 in town centres.
17 Economic Development	Net Change (m2) of B1a, B1b, B1c, C1, and D1 uses within PEAs and the rest of the Borough (Local)		need to ensure an appropriate mix of employment uses in

Policy	Indicator 1	NI	Target
			PEAs
17 Economic Development	Net Change (m2) of B2, B8 uses within defined Industrial areas or sites and the rest of the Borough (Local)		need to ensure an appropriate mix of employment uses in PEAs
8 Focusing Social Investment	Net Change (m2) of type and proportion of shops (A1), financial and professional services (A2) hotel (C1), non-residential institutions (D1); assembly and leisure (D2) and Business (B1a) within Major, District and Local Shopping centres and the rest of the Borough		dependent on town centre healthchecks information. Need to promote and ensure an acceptable mix of uses, primarily A1 in town centres.
13 Town Centres	Net Change (m2) of type and proportion of shops (A1), financial and professional services (A2) hotel (C1), non-residential institutions (D1); assembly and leisure (D2) and Business (B1a) within Major, District and Local Shopping centres and the rest of the Borough		dependent on town centre healthchecks information. Need to promote and ensure an acceptable mix of uses, primarily A1 in town centres.
3 City Fringe Shoreditch	New business registration rate (NI 171)	Y	107
5 Hackney Wick New Community	New business registration rate (NI 171)	Y	107
18 Promoting Employment Land	New business registration rate (NI 171)	Y	107
27 Biodiversity	No net loss of sites identified as SINC's		no net loss in Ha
14 Street Markets	Number and type of improvements to the management and environment of street markets		Link to Street Markets Strategy
15 Evening and Night-Time Economy	Number and types of reported complaints made in relation to rubbish, fumes, food, drink , noise and entertainment uses within areas of expanding night-time uses		no target

Policy	Indicator 1	NI	Target
4 Woodberry Down New Community	Number of affordable homes delivered (gross) – by type (NI 155)	Y	target 593 p.a. - NB we are currently in negotiation with GOL to change the 2010/11 target from 593 to 240 to allow for the impact of the economic downturn
16 Employment Opportunities	Number of benefits claimants enrolling in training (Contextual)		DWP data - report in AMR each year.
32 Waste	Number of bring sites expressed as a ratio per 1,000 of population		Need to discuss with waste team
25 Historic Environment	Number of Buildings and other heritage at Risk on the English Heritage Register		no target
26 Open Space Network	Number of eligible open spaces managed to Green Flag award standard		year-on-year increase
31 Flood Risk	Number of planning permissions granted contrary to Environment Agency advice on flooding and water quality grounds		0
27 Biodiversity	Number of planning permissions which address biodiversity within scheme		merge with indicator 19
24 Design	Number of Secure by Design certification (full requirement or part compliant)		no target
12 Health and Environment	Obesity among primary school age children in Reception Year (NI 55)	Y	NB this is specifically NI55(i) (number of children - out-turn 08/09 was 304) and (iv) (percentage - out-turn in 08/09 was 14%), the other parts are the stages in the calculation. Not sure why no targets set
6 Transport	People killed or seriously injured in road traffic accidents (NI 47)	Y	09/10 -3.99% ; 10/11 -5.5%
9 Investing in Education	Percentage of Hackney's children and young people attending Secondary schools in Hackney (Contextual)		

Policy	Indicator 1	NI	Target
32 Waste	Percentage of household waste recycled and composted (NI192)	Y	09/10 24.74%; 10/11 26.53%
8 Focussing Social Investment	Percentage of residents in Hackney who are satisfied with local area (NI5)	Y	This is a survey undertaken every 2 years, hence no target for 2009/10. 2010/11 target is 74.9%
16 Employment Opportunities	Percentage of small businesses in an area showing employment growth (NI 172)	Y	09/10 target 13.2%; 10/11 target 12.7%
17 Economic Development	Percentage of small businesses in an area showing employment growth (NI 172)	Y	09/10 target 13.2%; 10/11 target 12.7%
18 Promoting Employment Land	Percentage of small businesses in an area showing employment growth (NI 172)	Y	09/10 target 13.2%; 10/11 target 12.7%
1 Growth Locations	Plan period and housing targets, H2(a): Net additional dwellings – in previous years, H2(b): Net additional dwellings – for the reporting year, H2(c): Net additional dwellings – in future years and H2(d): Managed delivery target (AMR Core Indicator)		H2a - in previous AMR; H2b - report yearly delivery; H2c - projected figures; H2d London Plan targets
2 Improved Railway Corridors	Plan period and housing targets, H2(a): Net additional dwellings – in previous years, H2(b): Net additional dwellings – for the reporting year, H2(c): Net additional dwellings – in future years and H2(d): Managed delivery target (AMR Core Indicator)		H2a - in previous AMR; H2b - report yearly delivery; H2c - projected figures; H2d London Plan targets
4 Woodberry Down New Community	Plan period and housing targets, H2(a): Net additional dwellings – in previous years, H2(b): Net additional dwellings – for the reporting year, H2(c): Net additional dwellings – in future years and H2(d): Managed delivery target (AMR Core Indicator)		H2a - in previous AMR; H2b - report yearly delivery; H2c - projected figures; H2d London Plan targets
33 Promoting Sustainable Transport	Planning obligation clauses securing car free or car capped development		no target - report number each year in AMR
10 Lifelong Learning	Planning obligations contributions secured for education an training facilities in estate renewal and growth areas		no target - report number each year in AMR

Policy	Indicator 1	NI	Target
7 Working With Infrastructure Partners	Planning obligations secured for community facilities and essential infrastructure		no target - report on amount received in the AMR each year
8 Focussing Social Investment	Planning obligations secured for community facilities and essential infrastructure		no target - report on amount received in the AMR each year
9 Investing in Education	Planning obligations secured for community facilities and essential infrastructure		no target - report on amount received in the AMR each year
26 Open Space Network	Planning obligations secured for improvement of existing and new open spaces in terms of public parks and children play area		no target - report on amount received in the AMR each year
28 Water and Waterways	Planning obligations secured for improvement to and along the waterways		no target - report on amount received in the AMR each year
25 Historic Environment	Progress against the Conservation Areas review programme		no target - report number each year in the AMR
1 Growth Locations	Progress with production of AAPs for the growth areas against the timetables identified in the LDS 2009/12		report on progress each year in the AMR
13 Town Centres	Proportion of ground floor A1 retail units in Town Centres and Local Shopping Centres		no target - report number each year in AMR
31 Flood Risk	Proportion of major developments including SUDS to reduce run-off		100%
15 Evening and Night-Time Economy	Recorded alcohol related crimes in areas of expanding night-time uses		Establish baseline year data then report number each year - target will be to reduce the number
29 Resource Efficiency and Reducing Carbon Dioxide Emissions	Renewable energy capacity installed by type in Megawatts (MW) Core indicator BD3		Target would be a year-on-year increase
32 Waste	Residual household waste (NI191)	Y	09/10 target 595kg; 10/11 target 540kg

Policy	Indicator 1	NI	Target
4 Woodberry Down New Community	Self-reported measure of people's overall health and wellbeing (NI119)	Y	This is owned by the PCT and collected by the same survey as NI5
12 Health and Environment	Self-reported measure of people's overall health and wellbeing (NI119)	Y	This is owned by the PCT and collected by the same survey as NI5
10 Lifelong Learning	Skills gaps in the current workforce reported by employers (NI 174)	Y	09/10 target 18%; 10/11 target 17%
9 Investing in Education	Surplus capacity across Hackney's Primary Schools		Target a 2% surplus in number of places over number of pupils
25 Historic Environment	The proportion of planning appeals where adverse impact cited by the Conservation and Design Officer has been upheld by Planning Inspector		No target
2 Improved Railway Corridors	Total Number of Car free housing and Car Capped housing		no target - report number each year in AMR
2 Improved Railway Corridors	Total Number of Mixed Use schemes approved within Railway Corridors		no target - report number each year in AMR
13 Town Centres	Total Number of Vacant Units within Town Centres and Local Shopping Centres		no target - report number each year in AMR
33 Promoting Sustainable Transport	Total passenger usage for all rail stations within Hackney		TfL data - report on level of footfall in AMR each year.

Policy	Indicator 1	NI	Target
15 Evening and Night-Time Economy	Type and number of licensed premises in Hackney Central, Stoke Newington High Street, Broadway Market, Dalston Major Town Centre and Shoreditch(Outside the Special Policy Area) and other shopping centre locations		No specific numerical target. Applications for licensed premises will be carefully considered against a range of criteria including their location, potential to cause disruption for neighbouring residents and land uses, and economic benefit(s) arising from development
14 Street Markets	Type,demand and number of market pitches in Hackney Central, Stoke Newington High Street, Broadway Market, Dalston Major Town Centre and Shoreditch(Outside the Special Policy Area) and other shopping centre locations		No specific numerical target. Applications for licensed premises will be carefully considered against a range of criteria including their location, potential to cause disruption for neighbouring residents and land uses, and economic benefit(s) arising from development
16 Employment Opportunities	Unemployment: claimant count rate per ward.(Contextual)		Contextual statistic only - target would be a yearly reduction
6 Transport	Working age people with access to employment by public transport (and other specified modes) (NI176)	Y	No data available for out-turn so not possible to set targets. TfL responsible for providing the data, but neither we nor the Hub has received any

Section 3: Sustainability Appraisal

Core Strategy Submission Document policies	Significant effects on SA Objectives and topic areas.
Delivering Sustainable Growth	
Policy 1: Town Centres	Significant positive effects: Economy, employment & skills and poverty & social exclusion.
Policy 2: Improved Railway Corridors	Significant positive effects: Transport, employment & skills and housing.
Policy 3: City Fringe/Shoreditch	Significant negative effects on waste.
Policy 4: Woodberry Down New Community	Significant positive effects: Climate and employment & skills.
Policy 5: Hackney Wick New Community	Significant positive effects: Economy. Potential adverse effects on SA objective 5 to minimise flood risk at the implementation stages.
Supporting Neighbourhoods and Communities.	
Policy 8: Focusing Social Investment	Significant positive effects: Equalities, poverty & social exclusion and human health.
Policy 9: Investing in Education	Significant positive effects: Population and human health.
Policy 10: Lifelong Learning	Significant positive impacts: Population and human health.
Policy 11: Health Investment and Infrastructure	Significant positive impact: Human health.
Policy 12: Health and Environment	Significant positive impact: Human health.
A Dynamic and Creative Economy	

Policy 13: Town Centres	<p>Significant positive impacts: Cultural heritage, transport, equalities, poverty & social exclusion, crime & safety, housing, landscape and townscape, economy and employment and skills.</p> <p>Significant negative effects: Soil, water & noise and waste.</p>
Policy 14: Street Markets	<p>Significant positive effects: Equalities, poverty & social exclusion, landscape & townscape, economy and employment & skills.</p>
Policy 15: Night-Time Economy	<p>Significant positive effects: Population, equalities, poverty & social exclusion economy & employment & skills.</p> <p>Significant negative effects: Soil, water & noise, human health & crime & safety</p>
Policy 16: Employment Opportunities	<p>Significant positive effects: Equalities, poverty & social exclusion, crime & safety, economy & employment and skills.</p>
Opportunities Policy 17: Economic Development	<p>Significant positive effects: Population, soil, water & noise, transport, equalities, poverty & social exclusion, landscape & townscape, economy & employment & skills.</p> <p>Significant negative effect: Biodiversity, air, climate, and waste.</p>
Policy 18: Promoting Employment Land	<p>Significant positive effects: Economy and employment & skills.</p>
Providing Better Homes	
Policy 19: Housing Growth	<p>Significant negative effects: Biodiversity, soil, water & noise, air, climate, landscape & townscape and waste</p> <p>Significant positive effects: Equalities, housing, economy and employment & skills.</p>
Policy 20: Affordable Housing	<p>Significant positive effects: Population, transport, equalities, poverty & social exclusion, human health, housing and economy.</p> <p>Significant negative effects: Biodiversity, soil, water & noise, air, climate, landscape & townscape and waste.</p>
Policy 21: Supporting Housing Requirements	<p>Significant positive effects: Population, equalities, poverty & social exclusion, human health, and housing.</p>
Policy 22: Housing Density	<p>Significant positive effects: Population, transport, human health, crime & safety, housing and economy.</p> <p>Significant negative effects: Biodiversity, soil, water & noise, air, climate, and waste.</p>
Policy 23: Provision	<p>Significant positive effects: Population equalities,</p>

for the Gypsies and Travellers	poverty & social exclusion, housing and waste.
A Safer, Cleaner and Greener Place	
Policy 24: Design	Significant positive effects: Biodiversity, air, climate,
Policy 25: Historic Environment	Significant positive effects: Cultural heritage, housing and landscape & townscape
Policy 26: Open Space Network	Significant positive effects: Poverty & social exclusion, and human health.
Policy 27: Biodiversity	Significant positive effects: Air, climate, and landscape & townscape.
Climate Change and Environmental Sustainability	
Policy 31: Flood Risk	Significant positive effect on climate.
Policy 32: Waste	Significant positive effect on waste. Significant negative impacts: Poverty & social exclusion, human health and crime & safety.
Policy 33: Promoting Sustainable Transport	Significant positive impact on transport.

Appendix 1 - Schedule of infrastructure projects in Hackney (Hackney Infrastructure Report, 2009)

What	When	Why	Funding Status
John Campbell Road	2010	- improve public realm	Secured
Kingsland Passage	2009	- Improve pedestrian movement	Secured
Mare Street	2009	- Improvements to the public realm	Secured
Stoke Newington Church Street	2010	- Road safety - improve public realm	Partially secured
Bradbury Street	2010-2011	- improve public realm	Offered (not yet secured)
Kingsland High Street Improvements	2010-2012	- Road safety - improve public realm	Offered (not yet secured)
Ashwin Street	2010-12	- improve public realm	Partially secured
Stamford Road j/w Tottenham Road	2010-12	- Road safety - improve public realm	Offered (not yet secured)
Winchester Place	2010-12	- Road safety - Improve pedestrian movement	Offered (not yet secured)
Eastway Bridge replacement	2012+	- two way traffic flow for buses	Bid submitted
Homerton Road	2010-2012	- Streetscape improvements	Bid submitted
South Shoreditch public realm improvements – Charlotte Road, Hoxton Square, Rivington Street, Leonards Circus, etc.	2010-2012	Improve pedestrian and cycle movement - Improve public realm	Bids submitted
New North Road safety improvements	2010-2012	- Improve pedestrian and cycle movement - Improve public realm	Bids submitted for implementation (Feasibility study complete)
Hackney Wick & Fish Island AAP access improvements	Beyond 2015	Improve connectivity and access to Hackney Wick	Unsecured (Masterplan work undertaken)

Stoke Newington Gyrotory removal	Beyond 2015	Remove gyrotory system and improve conditions for cyclists and pedestrians	Unsecured (Feasibility work undertaken)
Goldsmiths Row/Broadway Market	Beyond 2015	Upgrade public realm, reduce vehicle dominance, attract visitors to local town centre	Unsecured (Some preparatory work undertaken)
Cassland Road	Beyond 2015	- Improve road safety - Improve pedestrian and cycle movement	Unsecured (Some preparatory work undertaken)
Seven Sisters Road	Beyond 2015	- Improve pedestrian and cycle movement - Improve public realm	Unsecured (Feasibility study complete) Awaiting s106 funding
New River path	Beyond 2015	- Improve pedestrian and cycle movement	Awaiting s106 funding

Walking and Pedestrian Improvements

What	Why	When	Cost	Delivery Agencies
Hackney Parks Olympic Greenway	Improve cycle routes	2009-11	£1.4 million	ODA TfL
Cycle Hire Scheme	Improve access to cycling in London	2010	£140 million	TfL
Regents Canal Olympic Greenway	Improve cycle routes	2009-11	£1 million +	ODA TfL LB Hackney
Lea Navigation Olympic Greenway	Improve cycle routes	2009-11	£800k	ODA TfL LB Hackney
Expansion of the Greenways/Active Travel Network	Improve cycle routes	Ongoing	Various	ODA TfL LB Hackney
Jubilee Greenway	Improve cycle routes	2010-12	Unknown	TfL LB Hackney
Cycle Highway A10	Improve cycle route into Central London	2012	£1.3 million per km	TfL LB Hackney

Regents Canal Parallel Route Greenway	Improve cycle routes along the canal	2009-11	£900k	TfL LB Hackney
Estate cycle parking	Improve cycle opportunities	Ongoing	£50k per annum	LB Hackney
Hackney Central-London Fields key walking route	Improve opportunities for walking	2009-10	£100k+	LB Hackney
New River Path improvements	Improve opportunities for walking	2009-11	£50k	LB Hackney
Cycle Parking Hub creation	Improve cycle opportunities	2009-2011	£70k	TfL LB Hackney
Cycle parking increase at all rail stations	Improve cycle opportunities	2009-2012	Site-specific	TfL LB Hackney
Footbridge from Wallis Road to Olympic park over Lea Navigation	Improve opportunities for walking	2012+	Not yet	ODA TfL LB Hackney
A12 –Wallis Road/Victoria Park footbridge improvements	Improve opportunities for walking	2010-12	£400K	ODA TfL LB Hackney
Footbridge over the A12 (Eastway-Ruckholt Rd)	Improve opportunities for walking	2012+	TBC	ODA TfL LB Hackney
Hoxton & Haggerston Station Access Scheme	Improve opportunities for walking	2012+	TBC (unsecured)	TfL LB Hackney
Spring Hill footbridge improvements	Improve opportunities for walking	2010	£1.5 million (unsecured)	LB Hackney
Cow bridge reconstruction	Improve opportunities for walking and cycling	2010	£500k (unsecured)	LB Hackney
Legible London	Improve opportunities for walking	2010+	£1 million (unsecured)	TfL LB Hackney

Rail, Overground, Underground

What	When	Why	Cost	Delivery Agencies
East London Line Extension	2009-2011	Will increase access and capacity to along the A10 corridor	£1bn	TfL
North London Line Improvements	2009-2011	Capacity increased by 50% by 2012 across the line	£300-400m	TfL
West Anglia Line Station-London Fields	2010-2011	Improvements station 2 nd access	£75,000-£100,000	Network Rail
London Underground PPP upgrade (Victoria, Northern and Piccadilly Lines)	2012-14	20-30% increase in capacity along these lines	TBC	TfL
Hackney Central-Downs Interchange (inc station upgrade)	Beyond 2015	Improving Hackney Central's role as a transport hub	£10m (unsecured)	TfL LB Hackney
Homerton Station Upgrade	Beyond 2015	Public realm	£620,000 (unsecured)	TfL LB Hackney
Crossrail Liverpool Street	2017	Improved accessibility for Shoreditch	£16bn	TfL Crossrail
Narrow Way	Beyond 2015	Improved pedestrian movement and safety	Not yet costed	LB Hackney TfL

Travel Demand

What	When	Why	Cost	Delivery Agencies
Congestion Charge	Ongoing	Congestion reduction	Self-funding	Transport for London
Car Club expansion	Ongoing	To enable every resident to be within 5 minutes walk of a car club bay. Encourages residents to give up their car	Variable	LB Hackney Transport for London
Controlled Parking Zones	Ongoing	Control parking stress on borough roads	Variable	LB Hackney
Travel Plans for new developments over a certain size	Ongoing	Reduce car use and encourage walking, cycling and public transport use	Variable	LB Hackney Transport for London
Workplace travel plans	Ongoing	Reduce car use and encourage walking, cycling and public transport use	Variable	LB Hackney Transport for London
Car free development	Ongoing	No car parking associated with new development in areas of the borough with controlled parking and high levels of access to public transport.	Variable	LB Hackney in partnership with private developers
Smarter Travel & educational Campaigns	Ongoing	Promote and encourage walking and cycling, free cycle training, road safety education	Variable	LB Hackney Transport for London

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Cycle parking increase at all rail stations	Improve cycle opportunities	2009-2012	Site-specific	TfL LB Hackney
Footbridge from Wallis Road to Olympic park over Lea Navigation	Improve opportunities for walking	2012+	Not yet	ODA TfL LB Hackney
A12 –Wallis Road/Victoria Park footbridge improvements	Improve opportunities for walking	2010-12	£400K	ODA TfL LB Hackney
Footbridge over the A12 (Eastway-Ruckholt Rd)	Improve opportunities for walking	2012+	TBC	ODA TfL LB Hackney
Hoxton & Haggerston Station Access Scheme	Improve opportunities for walking	2012+	TBC (unsecured)	TfL LB Hackney
Spring Hill footbridge improvements	Improve opportunities for walking	2010	£1.5 million (unsecured)	LB Hackney
Cow bridge reconstruction	Improve opportunities for walking and cycling	2010	£500k (unsecured)	LB Hackney
Legible London	Improve opportunities for walking	2010+	£1 million (unsecured)	TfL LB Hackney

Appendix 2 – Compatibility matrix of Core Strategy objectives vs. Sustainable Community Strategy Priorities

SCS Priorities	Strategic Plan Objectives									
	Strategic Plan Objective 1	Strategic Plan Objective 2	Strategic Plan Objective 3	Strategic Plan Objective 4	Strategic Plan Objective 5	Strategic Plan Objective 6	Strategic Plan Objective 7	Strategic Plan Objective 8	Strategic Plan Objective 9	Strategic Plan Objective 10
1. Tackle inequality amongst Hackney residents and contribute to enhancing community cohesion across Hackney's neighbourhoods through raising the quality of development and by building on Hackney's distinctive strengths	✓		✓	✓	✓	✓	✓			✓
2. Help residents to become better qualified and raise educational aspirations			✓							✓
3. Promote health and wellbeing for all, and support independent living				✓			✓			✓
4. Make the borough safer, and help people to feel safe in Hackney							✓			✓
5. Promote mixed communities in well-designed neighbourhoods, where people can access high quality, affordable housing		✓								✓
6. Be a sustainable community, where all citizens take pride in and take care of Hackney and its environment, for future generations					✓	✓		✓	✓	✓

