

Hackney Community Strategy Partnership Board: agenda and papers

Agenda

Date: Monday 26th February 2018, 10am – 12.00 noon

Venue: Committee Room 102, First floor, Hackney Town Hall

	Item	Lead	Time
1.	Welcome and introductions	Chair	10.00 - 10.05 (5 mins)
2.	<p>Scene setting</p> <p>Context:</p> <ul style="list-style-type: none"> Why we are setting up the new Community Strategy Partnership Board What we want to get out of the session today <p>Role of the Board: This item is for information</p> <p>Related papers:</p> <ul style="list-style-type: none"> Mayors Invitation to join the new Community Strategy Partnership Draft Terms of Reference 	Chair	10.05 - 10.15 (10 mins)
3.	<p>Introduction to the new draft Community Strategy and its key themes</p> <p>An overview of the new draft Community Strategy – Presentation</p> <p>Context: How we have developed this: engagement, involvement & scenario planning The key themes Newer policy commitments</p> <p>Role for the Board: Board members are asked to identify their top 3 strategic challenges, to consider whether the community strategy priorities help them address these challenges and to identify any key gaps which we should be prioritising in the Strategy.</p> <p>Related papers</p> <ul style="list-style-type: none"> Draft Community Strategy Table of Draft policy commitments associated delivery plans and engagement mechanisms 	<p>Tim Shields</p> <p>Tim Shields</p> <p>All</p>	<p>10.15 – 10.45 (30 mins)</p> <p>(10 mins)</p> <p>(20 mins)</p>

<p>4.</p>	<p>Identifying priorities which individual partners and existing partnerships can take forward –</p> <p>Chairs of partnerships are invited to respond to the new Draft Community strategy, specifically to:</p> <ul style="list-style-type: none"> • Identify the areas that they might own or co-own and outline how they will take forward. • Identify the wider contribution needed from other partners to support this work <p>Role of Board: To identify key commitments which will be owned by individual partnerships</p> <p>Related papers</p> <ul style="list-style-type: none"> • Draft Community Strategy • Table of draft policy commitments associated delivery plans and engagement mechanisms 	<p>Chair</p> <p>Chairs of key partnerships including: Better Homes Partnership, Community Safety Partnership, Health and Wellbeing Board,</p>	<p>10.45-11.05</p> <p>(20 mins)</p>
<p>5</p>	<p>Prioritising new policy commitments for cross cutting partnership work</p> <p>Presentation from Hackney Council on a current key priority area of work: Promoting Employment and Opportunities</p> <p>Context: This includes:</p> <ul style="list-style-type: none"> • Considering the borough priorities and challenges in relation to this • The work which has been led by the Council in response over the last 18 months, • Progress made • Opportunities to work in partnership <p>Role of board:</p> <ul style="list-style-type: none"> • To discuss opportunities for partnership work on employment and opportunities <p>Papers: verbal update only</p> <p>Further context: Please note as there is a local election this spring, we would like to convene a meeting of this Board in early autumn this year, to consider a small number of new priority issues. These may include for e.g.: Sustainability Digital inclusion Dementia friendly communities</p>	<p>Tim Shields</p> <p>Stephen Haynes</p>	<p>11.05-11.40</p> <p>(10 mins)</p> <p>(20 mins)</p>

6	Taking all this forward Role of board: Board members are invited <ul style="list-style-type: none"> • To discuss if the membership of this board is right • To agree the Proposed Terms of reference • To agree the timing for the next meeting 	Chair	11.45-12.00 15 mins
7	Close		

Papers enclosed / attached

Paper 1:	Mayors Invitation to join the new Community Strategy Partnership	P4 of pack
Paper 2:	Draft Terms of Reference	P5 of pack
Paper 3:	Table of draft policy commitments associated delivery plans and engagement mechanisms	P7-22 of pack
Paper 4:	New Hackney Community Strategy 2018 -2018 - Consultation Draft	PDF attached in email

Paper 1

Invitation from the Mayor to join the new Community Strategy Partnership Board

I am writing to you as Chair of Team Hackney to invite you to join a new re-launched Community Strategy Partnership Board which will replace the current Team Hackney arrangements.

During my first year as Mayor, alongside officers and my Cabinet, I have been reviewing our strategic relationships, discussing our approach to partnership and considering how we as a wider borough respond to the challenges set for us all by residents in their response to Hackney: A Place for Everyone. The new Draft Community Strategy and Partnership board are a chance to look afresh at how we can protect Hackney's unique sense of diversity, cohesion and community; while doing more to ensure that some of our long standing communities feel they can access the new homes, jobs and opportunities that are a result of recent economic growth in Hackney and across the capital. It is also important at a time of unprecedented cuts to local government funding that we look at how we can continue to empower local communities and effectively target diminishing resources at our most vulnerable residents so that they can live healthier, more independent lives.

It is great that partnership working is seen as "business as usual" in Hackney, and as a result we feel we do not need the same type of overarching partnership to drive this collaboration. We do however still need a core group that can think beyond institutional remits and focus on setting and achieving the collective vision, strategy and ambitions for Hackney as a place. It is important that this group connects dynamically with other key partnerships including the statutory partnerships for health and wellbeing, safeguarding and community safety. By considering the whole place and working across institutional boundaries we can identify and solve the big, seemingly intractable challenges which no individual organisation or thematic partnership can address in isolation.

The first task for partners will be to help shape a new Community Strategy and to set the collective goals which underpin the strategy. A draft strategy has been developed which you can view [here](#). Officers will also be contacting you individually for your thoughts and ideas on strategy and delivery.

The new Community Strategy Partnership Board will meet once a year and will keep this vision and strategy under review considering progress and identifying new shared goals which need to be set. Draft terms of reference are attached and if you have questions or suggestions, please do get in touch with lead officer, Sonia Khan.

The Board will initiate and be informed by smaller thematic stakeholder events which will consider insight and trends and identify gaps and issues. This will allow us to engage with a wider range of partners around key issues.

I look forward to seeing you at the first meeting which we plan to hold from 10.00 – 12.00 on Monday 26th February.

Yours sincerely,

Phil

Philip Glanville

Labour Mayor of Hackney

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Paper 2

Community Strategy Partnership Board Proposed Terms of Reference

1. Purpose

To provide leadership and strategic direction so that all partners are working towards a coherent, shared vision for the local area, as articulated in the Community Strategy.

The key objectives will be to:

- Set clear priorities for how partners work towards the vision set out in the Community Strategy and review these annually;
- Ensure there is a collective response to the key challenges for the borough by identifying cross cutting actions for partners to progress together, influencing and shaping the agendas for formal partnerships when needed;
- Encourage local leadership by enabling businesses, the voluntary and community sector and residents to play their part in delivering priorities for place.
By considering the whole place and working across institutional boundaries we can identify and solve the big, seemingly intractable challenges, which no single organisation or thematic partnership can resolve in isolation.

2. Proposed Membership

The Board membership is made up of key officers from the Council and statutory partner and representatives from the business community and voluntary sector.

Mayor of Hackney (Chair) Deputy Mayor and Cabinet Member for Children and Young People	Mayor Philip Glanville Cllr Anntoinette Bramble
Hackney Management Team (4) LBH	Tim Shields, Chief Executive Ian Williams, Group Director Finance and Resources Anne Canning, Group Director Children, Adults and Community Health Kim Wright, Group Director, Neighbourhoods and Housing
Cabinet Members (4)	Lead members for: Cllr Guy Nicholson, Planning, Business and Investment Cllr Caroline Selman, Community Safety Cllr Carole Williams, Employment and Skills Cllr Jonathan McShane, Health, Wellbeing and Devolution
Education, employment and skills (1)	Gerry McDonald, Principal of New City College
Health and Wellbeing (2)	Penny Bevan, Director of Public Health LBH David Maher, Managing Director City & Hackney CCG
Children's Safeguarding and	Chair of Boards Jim Gamble (City and Hackney Children's Safeguarding Board)

Adults Safeguarding (2)	Adi Cooper (City and Hackney Adults' Safeguarding Board)
Community Safety (1)	Simon Laurence, Borough Commander, Metropolitan Police
Business sector (1)	Richard Hardie, UBS
Voluntary Sector Providers*(1)	Jake Ferguson, CEO Hackney CVS

*** A regular strategic meeting will also be set up with the voluntary sector, to take forward the voluntary sector strategy**

3. Frequency of meetings

The Community Strategy Partnership Board will meet annually

Working Draft Community Strategy Commitments: likely delivery mechanisms including major local strategies and the London Borough of Hackney Single Equalities Scheme

Please note: this is a preliminary draft to help inform discussions, it will need to be developed with services, communications and partners

Draft Community Strategy – commitments made on areas to focus on	Related key strategies & delivery plans	Related partnerships and key relationships	Examples of engagement networks and mechanisms
Cross-cutting theme 1: A borough where there is a good quality of life and the whole community can benefit from growth			
Transport and infrastructure			
1	<ul style="list-style-type: none"> • Concentrate on providing well managed growth by delivering housing, transport, health and education infrastructure to meet the needs of both our established communities and new residents, as the borough grows. 	LBH Draft Local Plan LP33 LBH Housing Strategy 2017- https://hackney.gov.uk/housing-strategy Housing Regeneration Delivery Plans	GLA & the Mayor of London Residents & Community Forums in the growth corridors and at major redevelopment sites For e.g. AAP engagement, Estate regeneration engagement, Neighbourhood Planning Forums Engagement network at Britannia Leisure centre etc.
2	<ul style="list-style-type: none"> • Support the best options for increasing public transport capacity and connectedness in the borough, through working collaboratively in a multi-disciplinary way in partnership with key stakeholders such as Public Health, TfL and neighbouring boroughs. This will allow us to progress ambitious, innovative and forward 	LBH Transport Strategy	GLA & the Mayor of London Residents & Community Forums in the growth corridors

	thinking ideas that recognise that technological advances are likely to change the way people work, commute and travel in future and will include campaigning for Crossrail 2 to progress as quickly as possible with a route that minimises construction disruption and maximises benefits for the borough.		and at major redevelopment sites	
3	<ul style="list-style-type: none"> Promote the building of schools to meet the demand for school places our growing population presents, through new mixed use private developments with a focus on working with partners who wish to promote a strong communities and collaborate locally to improve outcomes for local children and young people. 	LBH Draft Local Plan LP33	Residents & community Forums in the growth corridors and at major redevelopment sites	<p>For e.g. Neighbourhood Planning Forums</p> <p>Engagement network at Britannia Leisure centre etc.</p>
Housing				
4	<ul style="list-style-type: none"> Seek to increase the supply of genuinely affordable homes for rent and sale in the borough, including social housing, living rent and shared ownership. This will include a focus on building our own genuinely affordable homes for rent and low cost home ownership and on working with partners to increase the supply of new genuinely affordable homes available to local people. 	LBH Housing Strategy 2017- https://hackney.gov.uk/housing-strategy	Better Homes Partnership	Better Homes Partnership networks, public engagement, tenant and leaseholder engagement mechanisms
5	<ul style="list-style-type: none"> Consider innovative new models for delivering new homes; consider whether good quality, well-managed shared housing can help address affordability, especially for younger single people and couples. We will look at how Build to Rent could improve affordability and options for Hackney residents, whether in developments built by social housing providers and private developers or in the private rented sector and 	LBH Housing Strategy 2017- https://hackney.gov.uk/housing-strategy	Better Homes Partnership	Better Homes Partnership networks, public engagement, tenant and leaseholder engagement mechanisms

	the Council's own housebuilding programmes – including some which are affordable at living rents.			
6	<p>Local economic development and prosperity</p> <ul style="list-style-type: none"> Adopt an approach to local economic development which focuses on inclusive economic growth, stimulating development when needed but also increasing local prosperity. The approach is outward facing, understanding the way that developments across the region and nationally affect the borough, and considering how we can secure benefits for local people and mitigate problems. <p>New</p>	<p>Local Plan LP33</p> <p>LBH Local Economic and Community Development Strategy – <i>to be developed in 2018</i></p>	<p>LBH Local Economic & Community Development Board</p>	<p>LBH Business e-networks, Town Centre Forums etc.</p> <p>Growth Corridor engagement mechanisms</p> <p>Area Action Plan Engagement Boards e.g. Shoreditch</p>
7	<ul style="list-style-type: none"> We will involve and engage local residents in visions and plans for local areas, rather than imposing ideas on the local community 	<p>Local Plan LP33</p> <p>LBH Local Economic and Community Development Strategy – <i>to be developed in 2018</i></p>	<p>LBH Local Economic & Community Development Board</p>	<p>LBH Business e-networks, Town Centre Forums etc</p> <p>Growth Corridor engagement mechanisms</p> <p>AAP Engagement</p>
8	<ul style="list-style-type: none"> Review our strategic approach to delivering affordable workspaces to support the creation of new space via new development to accommodate a growing business sector within the borough. 	<p>Local Plan LP33</p> <p>LBH Local Economic and Community Development Strategy – <i>to be developed in 2018</i></p>	<p>LBH Local Economic & Community Development Board</p>	<p>LBH Business e-networks, Town Centre Forums etc.</p> <p>Growth Corridor engagement mechanisms</p>
9	<ul style="list-style-type: none"> Create an environment in the borough in which local business are able to thrive. We will make it easier for businesses to interact and work with the Council, 	<p>LBH Local Economic and Community Development</p>	<p>LBH Local Economic & Community Development Board</p>	<p>LBH Business e-networks, Town Centre Forums etc.</p>

	whatever the service they are trying to access, making it easier for them to navigate our processes, do business online and comply with statutory requirements. We will also signpost them to expert support.	Strategy – <i>to be developed in 2018</i>		Growth Corridor engagement mechanisms
10	<ul style="list-style-type: none"> Work proactively with businesses to help them operate as part of the local community, thinking about how they can make a positive impact while minimising any negative impacts on the local area for example, ensuring businesses are considerate to neighbouring residents, using our influence, leverage and regulatory powers when necessary. 	Business Relationships Delivery Plan (Part of the Local Economic and Community Development Strategy	LBH Local Economic & Community Development Board	<p>LBH Business e-networks, Town Centre Forums etc.</p> <p>Growth Corridor engagement mechanisms</p>
Employment and skills				
11	<ul style="list-style-type: none"> Through our employment and skills programme, make links across services and with external partners including businesses and the voluntary sector to ensure that more local people access jobs from Hackney's growing economy. We will also maximise the opportunities created by the new national Apprenticeship Levy for contractors working on housing estates or other new developments, to provide new training opportunities. <p>New</p>	<p>Hackney Works Delivery Plan</p> <p>LBH Local Economic and Community Development Strategy – <i>to be developed in 2018</i></p>	<p>LBH Local Economic & Community Development Board</p> <p>Integrated Commissioning Board – Sub group on supported employment?</p>	<p>Work in Hackney Scrutiny Board</p> <p>Business networks</p> <p>VCS networks</p>
12	<p>Community safety</p> <ul style="list-style-type: none"> Prioritise our community safety activities based on intelligence and resident insight. We will work in partnership to tackle persistent community safety problems and be transparent and open with residents about what has been done and the impact it has had. 	<p>Community Safety Plan</p> <p>Safeguarding Boards Delivery Plans</p>	<p>Community Safety Partnership</p> <p>Community Resilience Partnership</p> <p>Children and Adults Safeguarding Boards</p>	<p>VCS networks</p> <p>Business networks</p> <p>?</p>

Cross-cutting theme 2: A borough with residents who are ambitious, engaging and want to contribute to community life				
	Commitments made	Related key strategies & delivery plans	Related partnerships and key relationships	Engagement networks and mechanisms
	Education			
13	<ul style="list-style-type: none"> Continue to recognise and work to develop and strengthen the role of schools in our local communities, learning from the best schools in Hackney and using this to improve all schools in the borough. Our best schools will set the standard of expectation for all our schools. 	Good to Great Schools Strategy?	TLT Head teachers Network	Hackney Schools for Everyone engagement work
14	<ul style="list-style-type: none"> Explore the potential to better utilise the economic contribution the borough's 64 schools can make to local economic development directly as local employers and consumers of local services and also in supporting social enterprise and skills development amongst parents. <p>New</p>	Local Economic & Community Development Strategy?	TLT Head teachers Network	Hackney Schools for Everyone engagement work
15	<ul style="list-style-type: none"> Use any levers and influences we have to ensure that Hackney has an inclusive schools offer which promotes excellent educational opportunities for all children and young people. 	Good to Great Schools Strategy Young Black Men Programme Single Equalities Scheme	TLT Head teachers Network Young Black Men Programme – Education group	Hackney Schools for Everyone engagement work
	Employment and skills			
16	<ul style="list-style-type: none"> Develop and enhance the Council's employment and skills service, focusing on supporting a range of priority groups (including long-term unemployed, the underemployed and unemployed graduates) into sustainable, good quality employment including 	LBH Local Economic and Community Development Strategy – <i>to be developed in 2018</i>	LBH Local Economic & Community Development Board Hackney Business Networks	Growth Corridor/Town Centre engagement networks? ?

	considering and addressing the link between long term unemployment and ill health. New	Employment & Skills Delivery Plan – part of the LECD strategy	?	
17	• Collaborate with other local authorities and the GLA to address potential gaps in the labour market, including in the public sector workforce, working together to identify and address these skills gaps. This work will consider the potential impact of Britain leaving the EU and consider how technology and mechanisation may impact on the labour market in the coming years. New	LBH Local Economic and Community Development Strategy – <i>to be developed in 2018</i>	LBH Local Economic & Community Development Board Central London Forward and Skills Devolution	
18	• Increase the number of apprenticeships across the public and private sector which provide high quality opportunities for young people including an expanded Council apprenticeship scheme. We will also be developing improved volunteering and work experience opportunities to provide local people with stepping stones into sustainable employment. New	LBH Corporate Plan LBH Local Economic and Community Development Strategy – <i>to be developed in 2018</i> Draft Community and Voluntary Centre Strategy?	LBH Local Economic & Community Development Board Hackney Business networks? Local VCS networks	Tbc? Local VCS networks
	Business workspace			
19	• Consider the options for creating affordable workspaces on Council estates to help support new businesses to launch and thrive and embrace the latest technology to touch down and work in different spaces. New	Links to existing plans to convert garages to workspaces. Also: Draft Community and Voluntary Centre Strategy? Draft Local Economic and Community Development Strategy?	Better Homes? TRAs	TRAs LBH business Networks Local VCS networks

Cross-cutting theme 3: A green and environmentally sustainable borough				
	Commitments made	Related key strategies & delivery plans	Related partnerships and key relationships	Engagement networks and mechanisms
	Policy and strategy			
20	Develop a comprehensive, overarching Sustainability Strategy providing a whole system approach to environmental sustainability across the borough in order to reduce the impacts of climate change. This will see us focus on how we manage our estates and Council business, to how we invest as an organisation and how we work with residents and businesses to change behaviours. New	Hackney Sustainability Strategy to be developed	tbc	tbc
21	• Through focused leadership, work across services and with partners, to put environmental sustainability at the heart of policy, including all aspects of planning, transport, public realm and public health policy.	Hackney Sustainability Strategy to be developed Local Plan LP33 Housing Strategy Transport Strategy Public Realm Strategy Procurement Strategy	tbc	tbc
	Energy consumption			
22	• Develop a considered approach to de-carbonise Council activities over the next decade, in the line with the Paris Climate Agreement and our commitment to the UK100.	Hackney Sustainability Strategy to be developed	tbc	tbc
23	• Cater for projected growth by securing high quality, lower carbon-intensive, sustainable urban design in new developments and in the Council's own housebuilding programme. This will ensure that high density developments offer sustainable, desirable accommodation and do not impact negatively on quality of life, including air quality. We will also explore how to	Local Plan LP33 Housing Strategy Hackney Sustainability Strategy to be developed	tbc	tbc

	improve the energy efficiency of existing Council homes, to reduce fuel poverty.			
	Parks and open spaces			
24	<ul style="list-style-type: none"> Protect the parks and green spaces we have and work with residents and grassroots groups to enhance these existing green spaces, improve their connection to the wider environment and make streets and other spaces greener through community greening projects which also encourage healthier lifestyles. 	Local Plan LP33 Parks Strategy	tbc	tbc
25	<ul style="list-style-type: none"> Provide green infrastructure to link up our green spaces by creating attractive and safe pedestrian and cycling routes between them to provide sustainable improvements to our open spaces while also encouraging greater physical activity amongst residents and visitors to the borough. 	Local Plan LP33 Transport Strategy	tbc	tbc
	Transport and public realm			
26	<ul style="list-style-type: none"> Continue to work with residents to take greater responsibility for their waste - to reduce waste, increase recycling and to stop littering the streets and fly tipping. 	Waste Strategy	tbc	tbc
27	<ul style="list-style-type: none"> Improve access to clean, safe and affordable sustainable transport for our residents and businesses as our borough and the population's work and travel habits change, to reduce car dependency and improve the air quality and general health and wellbeing of our residents. 	Public Realm Strategy Integrated Commissioning Plans – Public Health Prevention Strand Single Equality Scheme Delivery Plan	tbc	tbc

	Air quality			
28	<ul style="list-style-type: none"> Recognising that the borough cannot improve air quality in Hackney alone, we will focus on campaigning for the highest possible standards in urban design, car free development, emissions related parking approaches and wider transport policy to be mandated and embraced across the whole of London. We will work with the GLA, other London boroughs, other statutory agencies, businesses and residents to take a joined up approach on this to urgently tackle the issue of poor air quality throughout the borough and reduce the dominance of car usage in London. 	Air Quality Strategy	GLA & the London Mayor	Zero Emissions Network in Shoreditch
	Cross-cutting theme 4: An open, cohesive and supportive community			
	Commitments made	Related key strategies & delivery plans	Related partnerships and key relationships	Engagement networks and mechanisms
	Promoting tolerance and cohesion			
29	<ul style="list-style-type: none"> Use Hackney's Hate Crime Strategy to protect the open and inclusive society of the borough and promote grass roots led Community Safety initiatives working in partnership with the voluntary and community sector. 	Hate Crime Strategy Community Safety Plan Safeguarding Plans	Community Safety Partnership HCVS	Community Forums LGBTQI+ Forum, Faith Forum
30	<ul style="list-style-type: none"> Work with voluntary and community sector groups to develop approaches to maintaining and enhancing the places and spaces that allow the different communities in Hackney to connect with each other and improve opportunities for residents to get involved, engage in community life and to volunteer across the borough. <p>New</p>	Voluntary and Community Sector Strategy <i>Public Health Delivery Plans?</i>	HCVS, Volunteer Hackney	

31	• Draw on intelligence and insight to understand the lines of community tension and difference, and taking targeted, proactive approaches to address these through community engagement and campaigns to promote greater tolerance and awareness of diversity.	Community Safety Plan	Community Safety Partnership	Community resilience partnership
32	• Develop a new overarching approach to culture – valuing and building on recent heritage and history New	Culture Strategy /Delivery Plan	tbc	Cultural Industry Networks Tbc
Community activity and engagement				
33	• Review the formal and informal community networks that exist across the borough to understand their value and contribution and consider how, working with partners and community organisations, we can strengthen their activity and their interface with the Council. New	Voluntary and community sector strategy	HCVS, Volunteer Hackney	Community networks
34	• Develop a new approach to citizen engagement, through which residents can make a genuine contribution to local debate, to policy development, to service improvement, and possibly even to service delivery. New	LBH Corporate Engagement plan Voluntary and community sector strategy – work on Co-production?	HCVS, Volunteer Hackney	Corporate Grants Programme
Tackling inequalities				
35	• Continue to tackle key inequalities by analysing and addressing the underlying issues which are driving disadvantage.	LBH Corporate Single Equalities Scheme		Community Equalities Networks e.g. Faith Forum, LBH Staff Equalities Network

36	• Deliver the long term partnership programme to improve outcomes for young black men in Hackney with a focus on improving life chances for black boys, empowering young black men and the wider community and apply the learning to tackle other inequalities.	Young Black Men Programme Delivery Plan	Young Black Men Programme Board	
Vulnerable and isolated residents				
37	• Encourage community based activities which to reach more isolated or vulnerable residents, such as befriending schemes.	tbc	tbc	Connect Hackney?
38	• We will work with local voluntary and community sector organisations to continue to promote digital inclusion, signposting residents to support and training that helps them get online to allow them to collaborate and build networks but also to ensure they have access to new opportunities that changes in technology will bring and do not feel left behind. New	tbc	tbc	tbc
39	• Support the efforts of local safeguarding boards to deliver engagement activities and campaigns, which ensure every resident and business considers their role in making the borough safer for vulnerable adults and children. New	Safeguarding Board delivery plans	Safeguarding Boards	VCS networks Business networks
Collaboration				
40	• Maximise the opportunities arising from devolution to ensure public services are designed and delivered locally to meet the needs of Hackney residents and to maintain local accountability.	Integrated Commissioning Board Plans?	Integrated Commissioning Board	

		Local Economic and Community Development Strategy re Skills? Corporate Engagement plan? Voluntary and community sector strategy – work on Co-production?	LBH Local Economic and Community Development Board	
Cross-cutting theme 5: A borough with healthy, active and independent residents				
	Commitments	Related key strategies & delivery plans	Related partnerships and key relationships	Engagement networks and mechanisms
Joined up approaches				
41	<ul style="list-style-type: none"> Work with local public sector partners and providers to integrate health and social care, shaping, designing and delivering services based in the City and Hackney, tailored to meet local residents' needs, and linking in to wider place based preventative strategies. This will include joint working with partners to address wider causes of health inequality including access to employment and skills, attainment, crime and housing options. 	Integrated Commissioning Plans H&SC	Integrated Commissioning Board	Integrated Commissioning Board engagement mechanisms
42	<ul style="list-style-type: none"> Enable residents to live healthier more active lives, by looking at the whole system of influences on health and engaging people in a conversation about what could help them make healthier choices, rather than focusing only on delivering services to address health issues that have already emerged for example, to deal with 	Integrated Commissioning Plans – Prevention Strand	Integrated Commissioning Board Obesity Partnership	

	high levels of childhood obesity or to encourage people to stop smoking. New			
43	<ul style="list-style-type: none"> • Work with housing providers and other partners to deliver services to help support older or vulnerable people to stay in their own homes for longer, as well as new Supported Housing in Hackney that addresses the borough's highest unmet needs. We want to ensure that design and quality standards help deliver new homes that meet the needs of people with disabilities, or can be easily adapted to do so. 	LBH Housing Strategy Local Plan LP33	Better Homes Partnership	
44	<ul style="list-style-type: none"> • Build closer links between housing and health providers to: <ul style="list-style-type: none"> – improve services across the private and social housing sectors – promote health initiatives by working with social housing providers and wherever possible, help people in all tenures remain active, independent and healthy in their homes with flexible, affordable services – promote warm homes, specifically helping older and other vulnerable residents with support and advice. 	Health and Wellbeing Being Strategy Housing Strategy	Better Homes Health & Wellbeing Board	
45	<ul style="list-style-type: none"> • Work with partners to understand the links between health and wellbeing and community safety, for example understanding the links between alcohol and substance misuse and community safety and designing different interventions to deal with these issues. 	Health and Wellbeing Strategy Community Safety Strategy	Health and Wellbeing Board Community Safety Partnership Board Community resilience Partnership	

46	<ul style="list-style-type: none"> Identify opportunities to maximise the use of community spaces as hubs for health, wellbeing and personal development and for developing skills and employability, working with housing partners and residents. 	<p>Integrated Commissioning Board Prevention Strand?</p> <p>Hackney Works Delivery Programme</p> <p>Local Economic Development Strategy - Place Based work strand?</p>	<p>Health and Wellbeing Board</p> <p>Better Homes Partnership</p>	
47	<ul style="list-style-type: none"> Continue to advocate for local control and accountability of Hackney's health and social care services and explore new ways to bring residents and health and social care services together around the common goal of improving health and wellbeing in Hackney. This could be to generate ideas for how services could work better, how people could lead healthier lives and how people could contribute their time and skills to making Hackney a healthier community. 	<p>Integrated Commissioning Board Engagement Plan?</p>	<p>Health and Wellbeing Board / Integrated Commissioning Board</p>	
Place based approaches				
48	<ul style="list-style-type: none"> Co-ordinate the work of planning, housing and public realm to create healthy and safe streets and neighbourhoods, which are pedestrian and cyclist friendly and ensure fair and easy access to green spaces. 	<p>Local Plan LP33 Local Housing Strategy Local Transport Strategy Public Realm Strategy</p> <p>Integrated Commissioning Plans – Public Health Prevention Strand?</p> <p>LBH Single Equalities Scheme Delivery Plan</p>	<p>Tbc</p>	<p>tbc</p>

49	<ul style="list-style-type: none"> Implement the 'Healthy Streets Approach' as an integral tenet of planning policy to create neighbourhoods that people of all ages and walks of life can enjoy – providing more space for walking and cycling, and better public spaces where people can congregate and interact to underpin a borough wide Obesity Strategy. This will also help contribute to community cohesion and collaboration and reduce social isolation as more people get out and about and build new networks. 	<p>Local Plan LP33 Local Housing Strategy Local Transport Strategy Public Realm Strategy</p> <p>Integrated Commissioning Plans – Public Health Prevention Strand?</p> <p>LBH Single Equalities Scheme Delivery Plan?</p>	Obesity Partnership	
50	<ul style="list-style-type: none"> Identify and utilise any levers or influences to promote healthy communities, preventing a proliferation, for example, of betting shops or fast food outlets. 	<p>Local Plan LP33 Integrated Commissioning Plans – Public Health Prevention Strand?</p>	tbc	tbc
Helping people to live independently				
51	<ul style="list-style-type: none"> Support the creation of dementia friendly communities to care for residents with dementia in the City and Hackney. New 	Integrated Commissioning Workstream plans?	Integrated Commissioning Board	tbc
52	<ul style="list-style-type: none"> Promoting Hackney as an accessible place for all residents to safely and fully enjoy. This will involve working with residents, such as disabled people, older people, families and children, to identify and remove the barriers that might limit mobility or deter people from getting out and about. 	<p>Local Plan LP33 <i>Enforcement Strategy?</i> LBH Single Equalities Scheme Delivery Plan</p>	Hackney an Accessible Place for Everyone Programme LBH Planning, transport and Public realm, VCS networks	Hackney an accessible place for everyone project network
53	<ul style="list-style-type: none"> Support people with long-term health problems and disabled people to find, stay in and return to quality work as quickly as possible, both as public sector 	Integrated Commissioning Workstream plans?	Integrated Commissioning Board	

	employers and working with local businesses to support them to do the same. New	Employment and Opportunities Delivery Plan under the draft Local Economic & Community Development Strategy	Local Economic & Community Development Board	Business networks known to Hackney Works

Paper 4

Hackney Community Strategy 2018-2028 Consultation Draft

PDF attached in the agenda dispatch email

Also available to view online here [https://consultation.hackney.gov.uk/policy-partnerships/community-strategy/supporting_documents/Full %20Draft Community Strategy for Public Co nsultation A4 online 150dpi.pdf](https://consultation.hackney.gov.uk/policy-partnerships/community-strategy/supporting_documents/Full%20Draft%20Community%20Strategy%20for%20Public%20Consultation%20A4%20online%20150dpi.pdf)