

**Strategic Priority 1: Gang crime, youth crime and disorder, victimisation and engagement**

**Strategic Outcomes: To reduce the problems associated with gang violence, youth victimisation and crime. To work with young people in order to understand and respond to the diverse needs that affect them most. To protect young people at risk of crime/abuse, improve safety and reduce the fear of crime.**

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<p><b>Objective:</b> <b>To tackle gang related violence</b></p> <p><b>Overarching Performance Indicators (Targets set in terms of % reduction each FY compared to last):</b></p> <p><i>Reduction in the number of Serious Youth Violence Victims</i></p> <p>15/16 Target -12% <b>Actual -6%</b></p> <p>16/17 Target -11%</p> <p><i>Reduction in the number of knife injury victims aged 1 – 24 years (no- domestic).</i></p> <p>15/16 Target -44% <b>Actual -27%</b></p> <p>16/17 Target -27%</p> <p><i>Reduction in the number of gun discharges.</i></p> <p>15/16 Target +73%* <b>Actual +93%</b></p> <p>16/17 Target -14%</p> <p><i>Sanction Detections Serious Youth Violence.</i></p> <p>15/16 Target 10% <b>Actual 27%</b></p> <p>16/17 – Target 20%</p> <p><b>New targets will be set for 17/18 at a later date.</b></p> <p><i>* 20% reduction target based on FY2012/13 baseline year. Note low number of incidents overall, and FY2013/14 to FY2014/15 experienced very low levels of offending.</i></p>	1.1	<p><b>Provision and Support.</b> We will:</p> <ul style="list-style-type: none"> <li>- Engage 1:1 with gang members both on court orders and on a voluntary basis.</li> <li>- Provide structured support programmes for gang members and those at risk of offending.</li> <li>- Prepare for employment/provide assistance regarding claims for benefits.</li> <li>- Challenge gang related behaviour particularly in relation to violence.</li> <li>- Work with education providers to raise awareness of gang related issues and provide early intervention.</li> <li>- Young Hackney delivery of Early Help interventions for individuals at risk and vulnerable to gang involvement or exploitation, and targeted group work in school and community settings</li> </ul>	IGU	To enable ex-gang members to obtain qualifications and other skills required to enter and sustain employment. To support gang exit strategies and provide ongoing support to re-integrate into mainstream society. Ultimately this will impact on levels of gang related violence, crime and related disorder	N/A	Delivery through Gangs Action Plan and Youth Justice Plan	Delivery through Gangs Action Plan and Youth Justice Plan
	1.2	<p><b>Enforcement</b></p> <p>We will take action and enforce against offenders. We will make full use of all available legislation, tools and powers.</p>	IGU/Metropolitan Police	This will result in sanctions being taken against active and prolific offenders identified as gang members, including prosecution through the criminal justice system and result in a reduction of gang related violence.	Ongoing	Ongoing Delivery through Gangs Action Plan	Ongoing Delivery through Gangs Action Plan
	1.3	<p><b>Voluntary Sector.</b> We will:</p> <ul style="list-style-type: none"> <li>- Support and work with the voluntary sector to develop and design targeted interventions and schemes to reduce offending/re-offending.</li> <li>- Assist the voluntary sector with staff training and other opportunities.</li> <li>- Monthly meeting between Gangs Unit and Voluntary Sector Services to share information and to discuss gang tensions, provide stakeholder updates to ensure that services are co-ordinated and joined up.</li> </ul>	IGU	This will provide a joined up approach and ensure that service provision is wide reaching and where necessary independent. Initiatives will focus on awareness, training and other projects to prevent and reduce offending/re-offending.	Ongoing	Ongoing Delivery through Gangs Action Plan	Ongoing Delivery through Gangs Action Plan
	1.4	<p><b>Safer London Foundation: Empower - Young Women's Project</b></p> <ul style="list-style-type: none"> <li>- We will work with young women at risk of violence or sexual exploitation associated with gang members.</li> <li>- Schools based group programme feedback: work with year 8 and 9's; each group involving between 10 and 15 young people.</li> <li>- 1:1 Programme Framework – working with young women aged 11 to 18 years.</li> </ul>	IGU	Engagement of young women experiencing or at risk of sexual violence and/or gang involvement. Provide them with 1 to 1 intensive support and work with a wide range of agencies to ensure support and advice is provided.	Ongoing	Ongoing Delivery through Gangs Action Plan	Ongoing Delivery through Gangs Action Plan

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	1.5	<b>Safeguarding/Wellbeing</b> - Delivery of CHSCB CSE and Missing Children Strategy and Action Plan	CHSCB CSE and Missing Children Working Group	To coordinate a multi-agency approach to CSE across the Hackney partnership.  To raise awareness of exploitation, and promote healthier relationships.  <a href="#">Detailed outcomes are defined within the CHSCB CSE action plan.</a>	Delivery through Missing Children Strategy and Action Plan	Delivery through Missing Children Strategy and Action Plan	Delivery through Missing Children Strategy and Action Plan
<b>Improvement Actions</b>	<b>We will continue to improve our partnership analytical capacity by combining resources and information to better understand the complexities of gang crime and associated behaviours to understand what is happening and make predictions for the future that will influence crime prevention strategy and other targeted initiatives and enforcement. We will provide high level research, information sharing and analytical products.</b>						

Delivery Priority 2:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>Tackling youth crime, disorder and reducing youth victimisation</b>  <b>Objective:</b>  <b>Overarching Performance Indicators:</b> <b>Tbc</b>	1.6	Delivery of the <b>Youth Justice Plan</b> .	Children Young People's Service/Young Hackney	Pending- YJ plan is currently being updated and will be signed off in July 2016.	In Development	Youth Justice Plan comes into effect	Delivery through Youth Justice Plan
	1.7	<b>Schools Officers:</b> - Police will continue to work in schools and promote crime awareness and safety messages, and provide support to young people at risk of crime.  - Reduce crime at educational facilities (particularly theft, robbery and violence).  - Work between Young Hackney and Safer Schools Teams to improve access to Early Help	Metropolitan Police	Safer Schools officers work with Hackney's Learning Trust and all schools in the borough to reduce youth offending and support youth victims of crime through appropriate education and developing trust and confidence between young people and the police.	Ongoing	Ongoing	Ongoing
	1.8	The Community Safety Partnership will support the delivery of the <a href="#">Outcomes for Young Black Men Project</a>	Hackney Council – Policy Team	Outcomes for young black men (YBM) tend to be disproportionately worse in a range of areas. Our long term aim for this work is that outcomes and opportunities are the same for black boys and young black men as the wider population. This means that we no longer see the persistent overrepresentation in the criminal justice system, child protection cases and mental health, alongside worse outcomes in education, health and wellbeing and employment. Through this we should see improvements that benefit the wider community.	Ongoing	Ongoing	Ongoing
	1.9	<b>Child Exploitation and Abuse</b> - For the CHSCB (City & Hackney Safeguarding Children Board) to co-ordinate and ensure the effectiveness of both the strategic and operational response to CSE and other forms of exploitation.  - Delivery of CHSCB CSE and Missing Children Strategy and Action Plan  - Delivery of Joint MPS/CYPS Operation Makesafe Campaign to raise awareness of Child Sexual Exploitation.	CHSCB CSE and Missing Children Working Group	To raise awareness of child exploitation and protect those at risk of victimisation.  <a href="#">Detailed outcomes are defined within the CHSCB CSE action plan.</a>	Delivery through CHSCB Action Plan	Delivery through CHSCB Action Plan	Delivery through CHSCB Action Plan

Delivery Priority 2:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
Improvement Actions	Better use of joint information/data and intelligence to analyse problems that will enable more targeted situational approaches to crime reduction. We will seek to improve understanding of the role played by educational facilities (particularly regarding acquisitive crime and after school violence), particularly secondary schools (10 to 19 age group are more at risk).						

Delivery Priority 3:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
Objective: Engagement	1.10	See Engagement/Resettlement and Parents and Community involvement sections of the <b>Youth Justice Plan</b>	Safer Young Hackney Board	Pending- YJ plan is currently being updated and will be signed off in July 2016.	In Development	Youth Justice Plan comes into effect	Delivery through Youth Justice Plan
Overarching Performance Indicators: Tbc	1.11	Engagement via the Voluntary Sector, Community Groups and other services/agencies.  Youth engagement via Hackney Youth Parliament	Community Resilience Partnership	To reduce fear of crime, and improve confidence in Policing.	Community Resilience Partnership under development	Tbc - Establishing work programmes	Tbc - Establishing work programmes
Improvement Actions							

**Strategic Priority 2: Alcohol related crime & disorder, licensing and safer socialising**

**Strategic Outcome: Night Time Economies (NTEs) that promote high standards of licensing and public safety. Targeted initiatives that promote the reduction and prevention of crime, Anti-Social Behaviour (ASB), and promote community safety. Limit opportunities to commit crime/ASB**

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>Targeted action to tackle crime and ASB in night time economies</b>  <b>Objective:</b>  Reduce the impact of Crime and ASB in Shoreditch and Dalston. Support Victims and work with local residents and businesses to reduce the impact of crime and disorder.  <b>Overarching Performance Indicators:</b>  Crime: Tbc  ASB: Tbc  Commercial Noise (NTE): Tbc	2.1	<b>High visibility patrols by Police NTE teams and LBH Warden Service in priority NTE destinations of Shoreditch and Dalston to:</b>  - Deter/Prevent crime and ASB  - Protect residents and patrons from harm  - Detect crime and arrest offenders  - Ensure compliance with ASB legislation as required.  - We will monitor developing NTE locations (Hackney Central/Homerton, London Fields, and Stoke Newington), and aim to limit a proliferation in crime and ASB at these locations.  Tasking will be managed through Police and Partnership joint tasking meetings.	Night Time Economy Team  LBH Wardens and Community Safety	To provide reassurance to local residents and visitors in high crime & ASB areas. To create safe environments where people can socialise in safety and residents are not caused undue harm or annoyance.  Measured by change in crime and ASB committed during NTE hours (Friday night to Saturday morning, Saturday night to Sunday morning) in Dalston and Shoreditch.  Borough wide indicators (NTE days/hours) will be assessed to review change in other developing/emerging areas.	Ongoing	Ongoing	Ongoing
	2.2	<b>Targeted multi-agency action to tackle violent crime on Friday and Saturday nights</b> , particularly those occurring inside or outside of licensed premises. We will target:  - High risk locations with high visibility policing, wardens, and community safety officers.  - Where cross-border issues are prevalent, or where problems associated with a licensed premise in a neighbouring borough infringe on Hackney, the Police will work with colleagues in other boroughs to resolve cross border issues.  - Work with Licensees at high risk venues (using licensing controls if necessary) to improve design and security.  - Review closing times where there is sufficient evidence to prevent and reduce potential for violent encounters.  - Support Victims of violent assault.  - We will promote the use of polycarbonate/toughened glass with licensees, particularly at problem locations (see also 2.11 below).	Multi-Agency but Police Lead	Creation of safer environments where risks associated with violent episodes are designed out; where disputes do not escalate, and if they do they are tackled quickly. There will be a clear message that violence is not acceptable behaviour.  This will also reduce the risk of violence and reduce demands placed on partner services including the ambulance service and local hospitals.  Measured by change in ABH, GBH and Common Assault (Violence), plus Robbery during NTE hours (Friday night to Saturday morning, Saturday night to Sunday morning).  Other strands of this section will be measured by evaluation of specific initiatives on a case by case basis.	Ongoing	Ongoing	Ongoing

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
	2.3	<p><b>Tackle high volume &amp; acquisitive crime especially theft and robberies.</b> We know that theft offences contribute heavily to crime in the night time economy and that acquisitive crime has increased. We will:</p> <ul style="list-style-type: none"> <li>- Carry out targeted policing operations in high theft places.</li> <li>- Reduce crime opportunities by working with repeat victims, and high risk local businesses to reduce theft and increase awareness of at risk groups and locations.</li> <li>- Work with retailers to increase awareness amongst patrons, and publish security advice to meet the needs of a range of audiences; posters, installations and apps.</li> </ul>	<p>Police</p> <p>Safer Communities</p> <p>Licensing</p> <p>Town Centre Managers</p>	<p>To create environments where residents, patrons and visitors feel safe and protected (guardianship), where they are aware of and take precautions to secure their personal possessions and that of their friends.</p> <p>Reduce crime by targeted operations against persistent and prolific known offenders.</p> <p>Measured by reduction in theft person and other theft (NTE hours Friday to Saturday, Saturday to Sunday).</p>	Ongoing	Ongoing	Ongoing
	2.4	<p><b>CCTV</b> will focus on locations with high levels of crime/anti-social behaviour to:</p> <ul style="list-style-type: none"> <li>- Direct resources to areas when most needed.</li> <li>- Gather evidence to bring offenders to justice.</li> <li>- Deter crime/anti-social behaviour.</li> <li>- We will look at the feasibility of expanding CCTV to meet demand at high risk locations without ample coverage.</li> </ul>	Safer Communities	<p>CCTV provides extra surveillance to generate reassurance and safety. It will be used to gather evidence that will help bring offenders to justice, and deter crime/anti-social behaviour from occurring.</p> <p>Measured by the reduction in NTE related crime overall.</p> <p>Review of impact of any additional CCTV on crime/ASB on a case by case basis.</p>	Ongoing	Ongoing	Ongoing
	2.5 see also Hackney VAWG Strategy (4bi) and <a href="#">Safeguarding/Child Sexual Exploitation (CSE) agendas</a>  <b>See also 1.9 above</b>	<p><b>Sexual Assaults.</b> We will:</p> <ul style="list-style-type: none"> <li>- Provide support and counselling for victims of assault.</li> <li>- Work with and make referrals to support agencies, and encourage the reporting of crime.</li> <li>- Raise awareness with staff of licensed premises so that they have sufficient knowledge to identify risk and where necessary take steps to safeguard victims, and/or report to authorities.</li> <li>- Develop health and safety messages targeting higher risk groups (young women, young gay men).</li> <li>- Promote safety advice and awareness; responsible drinking (public health), promotion of initiatives to improve safety and protection (e.g. safe transport and travel).</li> <li>- Improve knowledge and awareness amongst licensed premise/hotel staff about safeguarding issues and initiatives, in particular Child Sexual Exploitation (CSE) - Met <a href="#">Police Operation Makesafe</a></li> </ul>	<p>Police/Licensing</p> <p>Regeneration (Town Centre Management)</p> <p>Safer Communities</p>	<p>To support victims of violent assault, reduce repeat victimisation and improve safety awareness to prevent crime.</p> <p>Measured by independent evaluation/review of publicity campaigns and initiatives on a case by case basis.</p>	Ongoing	Ongoing	Ongoing

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
	2.6	<p><b>Targeted enforcement of noise regulations in NTE. We will:</b></p> <ul style="list-style-type: none"> <li>- Investigate noisy venues and loud sound systems, and those identified by other agencies through LOEG (Licensing Operational Enforcement Group).</li> <li>- Improve and build up early consultations with Planning, so that noise regulations and conditions are incorporated into planning decisions and noise issues are prevented at the outset.</li> </ul>	<p>Noise Pollution</p> <p>ASB Team</p>	<p>To minimise and reduce levels of anti-social noise; to improve the quality of life for local residents.</p> <p>Measured by NTE related commercial noise complaints.</p> <p>Measured through LOEG on a case by case basis.</p>	Ongoing	Ongoing	Ongoing
	2.7	<p><b>NTE related anti-social behaviour; urination, rowdy behaviour (including general on-street noise) and legal highs. We will:</b></p> <ul style="list-style-type: none"> <li>- Patrol and disperse people from areas where nuisance behaviour is having a detrimental impact on local residents.</li> <li>- Disperse sellers of nitrous oxide (legal highs) to disrupt sales and reduce associated anti-social behaviour.</li> <li>- Continue to cleanse streets, particularly where public urination is a problem, and explore innovative ways to prevent public urination; provision of additional mobile toilet facilities at prime locations and hours to meet additional demand, application of anti-urination products, and issuing FPNs for those caught urinating in public places.</li> <li>- We will explore the feasibility of funding to provide additional Police officers in Dalston to meet increased NTE demand.</li> </ul>	Police	<p>To keep night-time economy areas detritus free; to maintain the look and feel of these locations for the enjoyment of residents and visitors alike, and to reduce the potential of further crime/anti-social behaviour from occurring.</p> <p>Measured by waste teams ward improvement programme (surveys), resident and visitor feedback/complaints.</p> <p>Measured by reduction of reported ASB (Rowdy Behaviour) to Police and LBH. Borough wide, but predominantly in Shoreditch and Dalston areas.</p> <p>Measured by independent evaluation of initiatives on a case by case basis.</p> <p>Feasibility of additional police officers measured through Partnership Tasking.</p>	<p>Anti-urination products applied in 2 locations in Hackney</p>	<p>Evaluation anti-urination products and consider application at other locations.</p> <p>Introduction of Psychoactive Substance Act 2016 has made sale of nitrous oxide illegal. Police now have power of arrest</p>	Ongoing
	2.8	<p><b>Target at risk groups</b></p> <p>We will promote and back national campaigns to highlight harm and promote responsible drinking (e.g. dry January campaign).</p>	<p>Public Health Service and local Health and Wellbeing Board</p>	<p>To educate visitors of risks associated with excessive drinking behaviours and associated crime. To feed into overall reduction targets of crime.</p> <p>Measured by independent evaluation of initiatives on a case by case basis.</p>	tbc	tbc	tbc
	2.9	<p><b>Enforcement of Designated Public Place Order (DPPO) at specified locations that cause high levels of alcohol related ASB</b></p>	Safer Communities	<p>To reduce levels of alcohol related ASB in designated places and times (in this instance those associated with the NTE) and increase the confidence of those who use these spaces legitimately.</p> <p>This will be measured by evaluation of each DPPO allotted zone as appropriate.</p>	Ongoing	Ongoing	Ongoing
<b>Improvement Actions</b>	<p><b>Work together to develop evidence based approach to tackling crime and ASB in night time economies; to take on board input and opinions of local business, residents and patrons. Develop analytical capacity in order to profile the problems and target crime more effectively. Develop action plans for emerging areas of Stoke Newington, Hackney Central, Broadway Market and Wick.</b></p>						

Delivery Priority 2:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<p><b>Co-ordinated multi-agency approach to the management of night time economies.</b> General prevention &amp; deterrence work with licensing, town centre teams, regeneration, and planning to manage the growth of developing economies in Hackney Central, Broadway Market and Stoke Newington. Plus Wick ward in the vicinity of the Olympic stadium.</p> <p><b>Objective:</b></p> <p>To implement best practice and minimum operating standards to create safer environments.</p> <p><b>Overarching Performance Indicators:</b></p> <p>See delivery priority 1 indicators above.</p>	2.10	<b>LBH licensing Policy Review 2016</b>	LBH Licensing	To deliver a balanced approach to licensing decisions by managing growth and investment in the hospitality industry, whilst ensuring that residents and communities are not exposed to the adverse impacts such as nuisance behaviour, noise and crime.	N/A	Refresh Policy	Apply Policy
	2.11	<p><b>Licensing Enforcement</b> Where necessary/appropriate we will:</p> <ul style="list-style-type: none"> <li>- Apply for licence reviews and take action against venues that are contributing to problems of crime and anti-social behaviour; delivered through the multi-agency Licensing Operational Enforcement Group (LOEG)</li> <li>- Back campaigns promoting polycarbonate replacement of glass as standard amongst Pub Watch members and other commercial groups/partners.</li> <li>- Encourage the use of body worn CCTV for door staff at licensed premises.</li> </ul>	LBH/Police Licensing	<p>To reduce high levels of crime and anti-social behaviour identified as causing a problem at specific locations, and improve the environment for local residents and visitors.</p> <p>Measured by independent evaluation of individual initiatives on a case by case basis.</p> <p>Polycarbonate glass will reduce incidence of violent assault and injuries.</p>	Ongoing	Ongoing	Ongoing
	2.12	<p><b>We will adopt closer links with Town Centre Teams, Regeneration, Planning and the Hospitality Improvement Board to:</b></p> <ul style="list-style-type: none"> <li>- Improve the way that town centres are managed.</li> <li>- Encourage diversity in evening and NTE markets with a range of venue types that don't cater to niche markets.</li> </ul>	LBH Planning	<p>To create vibrant and safe entertainment districts where the risk of harm to all members of the community is minimised.</p> <p>Reduction in Crime/ASB during NTE hours overall.</p> <p>Other measurements as per Hospitality Improvement Board action plan.</p>	Delivery through Hospitality Improvement Board	Delivery through Hospitality Improvement Board	Delivery through Hospitality Improvement Board
	2.13 Local Development Framework	<p><b>The Council as local planning authority recognises the role of the night time economy in contributing to the regeneration of the borough.</b></p> <p>We will meet with the LBH Planning every 6 months to ensure that Area Action Plans reflect and take account of crime and anti-social behaviour concerns.</p>	LBH Planning	<p>Managed expansion of the night time economy as measured by planning consents for night time uses and corresponding absence of complaints.</p> <p>Reduction in Crime/ASB during NTE hours overall</p>	N/A	Ongoing	Ongoing
<b>Improvement Actions</b>	<p><b>Build on existing information/data sharing arrangements between relevant agencies to build knowledge and evidence that will inform future licensing policy, conditions and town centre management.</b></p> <p><b>Collate multi-agency data to track the effects of the Night Time Economy on residents, public service provision and local business development - Information will be collected from partners in Waste, Crime, Noise, Licensing, Transport and Town Centre Management and analysed collectively as a means of identifying areas of NTE intensification.</b></p>						

**Strategic Priority 3: General ASB – Nuisance neighbours and domestic noise**

**Strategic Outcomes: To build safer and more cohesive communities and neighbourhoods where people live in harmony without fear of alarm, harassment and distress caused by anti-social neighbours and noise nuisance.**

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>Domestic noise &amp; nuisance neighbours</b>  <b>Objective:</b>  To tackle the problems associated with domestic noise and neighbour nuisance working together in partnership (provision of a seamless service). We will offer support to victims, offer mediation services where relevant, and tackle the most persistent perpetrators to reduce their ASB related behaviours.	3.1	<b>We will promote cohesive communities by:</b>  - Working with residents and housing providers to improve neighbourliness.  - Delivering campaigns and advice about how to be more considerate and responsible neighbours; promoting understanding and tolerance.  - We will work with Tenant Management Organisations (TMOs), other resident groups and Registered Housing Providers to draw up codes of conduct for residents to abide by.  - We will continue to promote harmony and cohesion between local residents and the faith community.	Safer Communities  Hackney Housing	Build cohesive neighbourhoods where people get on well together, look out for, and are considerate to one another. To achieve balanced, sustainable communities and neighbourhoods, which celebrate diversity, and enable a good quality of life for all.  Measured by a reduction in domestic noise and nuisance neighbour cases.  Faith related noise will be measured by the number of complaints received.	Ongoing	Ongoing	Ongoing
	3.2	<b>Case Management.</b>  - We will review how we triage cases to identify repeat victims, and safeguard those who are particularly vulnerable.  - Hackney Housing (formerly Hackney Homes) will review processes to ensure that systems and processes are fully integrated with other existing Council anti-social behaviour services to provide a seamless service.  - Perpetrators of ASB will receive support to stop anti-social behaviour, and be made aware of the consequences of their actions.  - We will work together to investigate and tackle complex and high risk cases to problem solve and resolve issues; Anti-Social Behaviour Action Panels (ASBAPs)	Safer Communities  Police  Hackney Housing	By refining processes we aim to provide a more effective, streamlined and joined-up service to protect residents who are experiencing anti-social behaviour and nuisance.  To protect residents from nuisance and disorder, and to enforce against those who continue to perpetrate it.  Measured by independent evaluations and feedback from complainants of closed cases.	Ongoing	Ongoing & subject to revised enforcement structures	Ongoing & subject to revised enforcement structures
	3.3	<b>Victim Support</b>  - All victims of anti-social behaviour will be offered support (e.g. victim support).  - We will work with other services (victim support, Public Health, and Mental Health Trusts) to ensure that the most vulnerable victims, and those with mental health issues receive the most appropriate care packages to support their recovery.	Safer Communities  Victim Support	To limit and reduce the impact and associated harms caused as a consequence of anti-social behaviour and nuisance.  To provide support and guidance.  Measured by number of ASB case referrals to Victim Support.	Ongoing	Ongoing	Ongoing



Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
	3.4	Design/Planning/Regeneration - We will work closely with planning officers to design out factors that might facilitate anti-social behaviour and crime. - Crime Prevention Design Advisors (MPS) will consult with planning on new construction projects where relevant.	LBH Planning Safer Communities Police	To design out problems at source, and prevent nuisance/anti-social behaviour incidents from occurring.	Ongoing	Ongoing	Ongoing
<b>Improvement Actions</b>	<b>To work closer with and integrate mental health services into operational and strategic partnerships; this represents a gap particularly in cases where victims and perpetrators have mental health needs that contribute to neighbourhood or noise disputes.</b> <b>Better understand hotspots and other contributory factors such as deprivation, density of population, property design. Share information and data between agencies, and ensure that it can be analysed.</b>						

Delivery Priority 2:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>ASB hotspot areas</b>  <b>Objective:</b> To tackle anti-social behaviours exhibited in problem locations using a range of tools and powers; prevention, engagement and enforcement.  <b>Overarching Performance Indicators:</b>  Tbc	3.5	Develop actions plans to reduce anti-social behaviour at the most problematic locations in Hackney: - We will undertake joint patrols and initiatives to disperse and deter those engaged in anti-social behaviour. - We will work with regeneration/planning and other agencies to improve the physical environment and design out disorder. - We will work together with engagement services and refer vulnerable street populations on to relevant services.	Safer Communities	To reduce the impact of anti-social behaviour overall in the borough, minimise the impact and associated harm on local residents and visitors.  The action plans will have their own set of indicators that will be monitored over time.  Evaluation of case studies to measure success of partnership approach from street to referral process.	Analysis of problem places	Delivery through Partnership Tasking  Establish action plans and deliver action	Delivery through Partnership Tasking  Ongoing/preliminary evaluation
	3.6	<b>Street sex working.</b> We will: - Undertake joint operations to target street sex working at locations where street sex working is causing nuisance. - Prosecute kerb crawlers, or offer them a diversionary scheme which will fund ongoing operations. - Engage with and provide sex workers support and guidance as appropriate (exit sex work, drug referrals, mental health etc.) - Take steps to close brothels and protect and support vulnerable persons associated with the premises.	Police Safer Communities Open Doors	Reduce impact of anti-social behaviour in areas where street sex working is a persistent problem, reduce demand.	Establish diversionary course, carry out preliminary operations, and engage with outreach teams.	Ongoing	Ongoing
<b>Improvement Actions</b>	<b>To work closer with and integrate mental health services into operational and strategic partnerships; this represents a gap particularly in cases where victims and perpetrators have mental health needs that contribute to neighbourhood or noise disputes. A review of care processes will commence in 2016/07.</b> <b>Better understand hotspots and other contributory factors such as deprivation, density of population, property design. Share information and data between agencies, and ensure that it can be analysed.</b>						

**Strategic Priority 4: Burglary, pedal cycle theft and cycle safety**

**Strategic Outcomes: To reduce burglary and Pedal cycle theft by limiting opportunities for offences to occur (through target hardening, environmental design/planning). Targeting key offenders and prime offence locations to tackle offending and bring offenders to justice. Engagement with community groups/residents/businesses to increase awareness, target harden and improve physical security.**

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>Residential burglary</b>  <b>Objective:</b>  To reduce the incidence of residential burglary, and work with residents/communities to target harden properties and improve physical security  <b>Overarching Performance Indicators:</b>  Tbc	4.1	Target Hardening of at risk properties at prime locations:  - Leabridge	LBH Safer Communities  Police	To prevent and reduce residential burglaries in the hardest hit locations; increase public awareness; improve physical security, and enable/motivate residents to improve/enhance household security and prevention.  Measured by independent evaluation of the project; burglary (entry gained), and attempted burglaries.	Delivery through Partnership Tasking  588 houses in Leabridge received bespoke survey and security advice. Basic security products purchased and delivered.	Delivery through Partnership Tasking  Products delivered and evaluation of initiative to commence.	Delivery through Partnership Tasking  Evaluation
	4.2	Target Hardening of at risk properties at prime locations:  - Victoria/London Fields	LBH Safer Communities  Police	To prevent and reduce residential burglaries in the hardest hit locations; increase public awareness; improve physical security, and enable/motivate residents to improve/enhance household security and prevention.	N/A	Subject to funding and resources via MOPAC	tbc
	4.3	Target Hardening of at risk properties at prime locations:  - De Beauvoir	LBH Safer Communities  Police	To prevent and reduce residential burglaries in the hardest hit locations; increase public awareness; improve physical security, and enable/motivate residents to improve/enhance household security and prevention.	Safer Neighbourhood Teams visited target addresses at location and provided burglary prevention advice and guidance	tbc	tbc
	4.4	Metropolitan police anti-burglary initiatives:  - Borough Wide roll out of Smartwater (branded as MET TRACE); Property marking initiative.  - The Met police will continue to use predictive mapping technology to identify where future burglaries are more likely to occur, and deploy resources accordingly.  - Super Cocooning means making sure householders in areas where burglaries have happened are aware and to ensure that they have taken all measures to be certain their homes are secure. A range of policing activities will take place, such as increased high visibility foot patrols, crime prevention stalls, media communication with local residents via Twitter and through the press and local Safer Neighbourhood Teams visiting all households on a street by street basis in the affected wards.	Police	To prevent and reduce residential burglary by marking of goods.	Ongoing  Met Trace kits delivered to properties in Hackney	Ongoing  Met Trace kits delivered to properties in Hackney	Ongoing  Met Trace subject to Phase 3 release
	4.5	<b>Target known offenders and re-offenders:</b>  - We will continue to target the most prolific offenders with enforcement action.  - The Integrated Offender Management team will continue working with the most prolific re-offenders; providing monitoring, rehabilitation, training and	Police  Integrated Offender Management (IOM)	To bring the most prolific offenders to justice; to monitor known ex-offenders out in the community, and rehabilitation of prolific offenders.  IOM Action plan (currently under development)	N/A	IOM Action Plan under development	Delivery through IOM Action Plan

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
		support pathways into legitimate employment.  - We will look at the feasibility of offender profiling to better understand crime patterns and trends.					
	4.6	<b>Designing out Burglary</b>  - We will develop stronger links between CSP, Planning and other departments and agencies (e.g. TFL) involved in street design and layout. Design out the risk of burglary. Where possible take retrospective action to reduce and prevent burglary	Safer Communities  LBH Planning Department	To design out opportunity and prevent burglaries from occurring.	N/A	Planning will regularly consult with Safer Communities on major street layout design/re-design, and new highway projects, particularly in at risk areas	Ongoing
	4.7	<b>Community Engagement.</b> We will engage residents to:  - Increase awareness of home security, and provide information that will enable residents to better protect their own homes, particularly in the case of victims and repeat victims of burglary. This is linked to the Metropolitan Police Cocooning initiative.  - Publicise, encourage and support residents to adopt Neighbourhood Watch, particularly at prime locations.	Metropolitan Police  Safer Neighbourhood Board	To increase public awareness, improve security, and encourage residents to work together to prevent burglaries by reporting suspicious behaviours and keeping an eye out for neighbours.  Will be measured by public confidence, and number of neighbourhood watch schemes.	Cocooning is an ongoing policing initiative.	Re-establishing neighbourhood watch areas.	Ongoing
	4.8	Hackney Housing to address identified issues at blocks of flats and other properties within areas identified and audited.  - Crime Prevention Design Advisor to visit vulnerable properties and provide advice about target hardening and burglary prevention.	Hackney Housing  Safer Communities	To design out opportunity and prevent burglaries from occurring.	Ongoing	Ongoing	Ongoing
	4.9	Explore with Hackney Housing the potential of adopting the private landlord registration scheme (supported by Hackney's Mayor) to regulate compliance of minimum security standards	LBH Housing	To encourage landlords to provide adequate household security to protect tenants from risk of burglary.	Tbc	Tbc	Tbc
	4.10	<b>Victim Support.</b> We will:  - Support victims of burglary and their neighbours through the police cocooning initiative.  - Work with Victim Support to provide information and offer crime prevention advice, for example signposting to neighbourhood watch, and other schemes that will help protect against repeat victimisation.	Victim Support	To prevent repeat victimisation and support victims with information, guidance and advice.  Reduce the number of repeat victims of burglary.	Tbc	Tbc	Tbc
<b>Improvement Actions</b>	<b>Identify funding streams for target hardening projects. Residents outside of the MetTrace (Smartwater) target areas can purchase a kit through the Police for £25.</b>  <b>Need for ongoing analysis and evaluation of projects.</b>						

Delivery Priority 2:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>Non-residential burglary</b>  <b>Objective:</b> To reduce the incidence of non-residential burglary. Work with business communities to target harden properties and improve physical security.  <b>Overarching Performance Indicators:</b>  Tbc	4.11	Target Hardening of at risk properties at prime locations: - Shoreditch - A10 Corridor between Dalston and De Beauvoir - Broadway Market area - Hackney Central area  Officers will audit businesses in high risk streets, carry out premise checks, and offer crime prevention advice.  Where particular business types are vulnerable (e.g. Hotels, and Multi-Business Offices) officers will work with businesses regarding crime prevention advice and staff training.	Police  LBH Safer Communities	To prevent and reduce non-residential burglary, and associated crime.	N/A	Delivery through Partnership Tasking  Starting in Shoreditch	Delivery through Partnership Tasking  Remaining locations
	4.12	Engage with local businesses in at risk locations, offer security advice (including Counter Terrorism) and crime prevention tips.	Police  LBH Regeneration	To work with local businesses to enhance in house security and reduce opportunity.	N/A	Delivery through Partnership Tasking  Starting in Shoreditch	Delivery through Partnership Tasking  Remaining locations
	4.13	Wider regeneration and business planning to give consideration to burglary prevention when considering new developments.	LBH Planning	To design out opportunities for burglary	N/A	Planning will regularly consult with Safer Communities on major street layout design/re-design, and new highway projects, particularly in at risk areas	Ongoing
<b>Improvement Actions</b>							

Delivery Priority 3:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>Pedal cycle theft, non-residential burglary of pedal cycles and cycle safety</b>  <b>Objective:</b> To reduce Pedal cycle theft and improve road safety for cyclists in the borough.  <b>Overarching Performance Indicators:</b>  Tbc  <b>Cycle Safety – see Transport Strategy</b>	4.14	<b>Target Hardening</b> of at risk properties at prime locations (Pedal Cycle Theft): - Action Plan  High-visibility patrols, bicycle marking/registration schemes, location of CCTV, and design/placement/demand for bicycle parking racks (to reduce fly-parking), as well as removal of bicycle parts/remnants that have been left in situ following part thefts, and removal of illegally parked bicycles causing an obstruction. This plan will feed into the Partnership Plan, and be reviewed at the monthly partnership tasking meetings.	LBH Safer Communities  Police Safer Transport	To reduce incidence of on-street pedal cycle theft.  Action plans will measure reduction of theft at identified hotspot locations.	Delivery through Partnership Tasking  Action Plan development, and preliminary meetings to devise initiatives	Delivery through Partnership Tasking  Commence initiatives, and monitor progress	Delivery through Partnership Tasking  Evaluation/Ongoing activities
	4.15	<b>Non-Residential burglary of Pedal Cycles:</b> - We will work with housing providers to consider	Safer Communities	To reduce theft of bicycles from communal areas of housing providers (non-residential burglary).	N/A	Delivery through Partnership Tasking  Under development	Delivery through Partnership Tasking

Delivery Priority 3:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
		adopting policy preventing residents/tenants from parking bicycles in communal areas.  - We will work with housing providers to consider provision of secure bicycle storage facilities.	Hackney Housing  Registered Landlords				
	4.16	<b>Cycle Safety</b>  Cycle safety priorities are outlined in <a href="#">Hackney's Transport Strategy 2015 – 2025: Road Safety Plan</a> See pages 27 to 40.  Priorities focus on engineering design to take account of safety; promotion of Local, London, and National publicity road safety campaigns; and an increase in child and adult training programmes plus HGV safer urban driving courses.	LBH Streetscene  Police Safer Transport	To increase safety for cyclists in the borough, reduce injuries and fatalities.	<a href="#">See Transport Strategy</a>	<a href="#">See Transport Strategy</a>	<a href="#">See Transport Strategy</a>
Improvement Actions	Further research and analysis required on non-residential burglary, and delivery of some initiatives may depend upon funding/resources becoming available.						

**Strategic Priority 6: Substance misuse, treatment and drug dealing**

**Strategic Outcomes: Treatment and Provision of support to substance abusers. To tackle drug markets (including legal highs), and limit drug availability. See also Joint Strategic Needs Assessment.**

Delivery Priority 1:	Ref No	Activity (What are we going to do? How are we going to do it?)	Lead Partners	Expected Outcome (What do we aim to achieve? How we will measure outcome)	2015/16	2016/17	2017/18
<b>Substance Misuse, Treatment and Drug Dealing</b>  <b>Objective:</b> <b>To reduce drug availability, limit development of new markets and enforce against drug dealing.</b>  <b>Overarching Performance Indicators:</b>  As per health KPIs	6.1	Drug Markets and Availability; - Heroin and Crack Cocaine - Legal Highs (and club drugs) - New psychoactive substances (previously termed Legal highs and club drugs) - Prescription Drugs	All Partners	To obtain a more comprehensive understanding of drug markets and availability, to enable more targeted deployment of resources; enforcement, diversionary and treatment services.	N/A	Tbc	Tbc
	6.2	Drug misuse as a driver of crime: - Consider profiling IOM cohort to ascertain what proportion have drug/substance misuse dependency. - Consider survey of treatment users to explore how much substance misuse acts as a driver in offending behaviour.	Probation/Public Health	To obtain a more comprehensive understanding of drug markets and availability, to enable more targeted deployment of resources; enforcement, diversionary and treatment services.	N/A	Tbc	Tbc
	6.3	<a href="#">See Substance Misuse Health Needs Assessment.</a> - Illegal tobacco sales  - See service specification for the Young People's Substance Misuse Service	Public Health	Reduce the	See <a href="#">Substance Misuse Health Needs Assessment</a>	See <a href="#">Substance Misuse Health Needs Assessment</a>	See <a href="#">Substance Misuse Health Needs Assessment</a>
<b>Improvement Actions</b>	We will aim to commission joint analysis to better understand drug markets, drug dealing and availability (including legal highs).  Young People's Substance Misuse Service extended to 19-25 year olds						

Domestic Abuse and Violence Against Women and Girls (VAWG) - Please see our [action plan 2016-2019](#) which sets out how we will tackle VAWG.